

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**ANNUAL FINANCIAL REPORT**  
**DECEMBER 31, 2019**

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*Tax/Consulting/Audit      Certified Public Accountants*

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## INDEPENDENT AUDITORS' REPORT

Board of Directors  
Historic Arkansas Riverwalk Authority of Pueblo  
Pueblo, Colorado

We have audited the accompanying financial statements of the governmental activities, the business-type activity and each major fund of the Historic Arkansas Riverwalk Authority of Pueblo (the Authority) as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditors' Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activity and each major fund of the Historic Riverwalk Authority of Pueblo, as of December 31, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## Other Matters

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the budgetary comparison information on pages 3 through 6 and pages 26 through 27 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Historic Arkansas Riverwalk Authority of Pueblo's basic financial statements. The schedule of revenues and expenditures-recreational/entertainment operations enterprise fund-budget to actual is presented for purposes of additional information and is not a required part of the basic financial statements.

The schedule of revenues and expenditures-recreational/entertainment operations enterprise fund-budget to actual is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of revenues and expenditures-recreational/entertainment operations enterprise fund-budget to actual is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

*McPherson, Goodrich, Prohaci & Michelud, PC*

April 2, 2020

## **MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2019**

### **INTRODUCTION**

The purpose of this Management's Discussion and Analysis (MD&A) is to provide a financial review and analysis as of and for the year ended December 31, 2019. This discussion and analysis is presented in conjunction with the Historic Arkansas Riverwalk of Pueblo Authority's (the Authority) audited financial statements. The analysis includes comparative information from 2018.

The Authority was created in 1997 under the laws of the state of Colorado to promote, manage, supervise, operate, develop and maintain the public project known as the Historic Arkansas Riverwalk of Pueblo. The original Intergovernmental Agreement (IGA) establishing the Authority included the City of Pueblo, Colorado, the County of Pueblo, Colorado, the Pueblo Conservancy District and the Board of Water Works of Pueblo. The Pueblo Urban Renewal Authority (PURA) agreed to be a party to the IGA in May 2008, at which time the IGA was modified to include the PURA.

### **FINANCIAL HIGHLIGHTS**

- The Authority's net position at December 31, 2019 totaled \$1,290,496 while the Authority's change in net position for the year ended December 31, 2019 was \$940,092.
- Total revenues for the year ended December 31, 2019 were \$2,158,821 and total expenses for the same period were \$1,218,728. Revenues increased \$1,053,175 during 2019 compared to 2018 due to differing amounts of project contributions/development funding primarily having to do with receiving the 1A project funds from Pueblo County for the Design & Development portion of funding for the Boat House and Channel extension. At the same time, total expenses increased by \$181,904. The difference is primarily from increased capital outlay project expenses in 2019 including the expenditures for the Design and Development of the Boat House and Channel extension.

### **LAYOUT OF REPORT**

In addition to this MD&A, the report consists of government-wide statements, fund financial statements, the notes to the financial statements, required supplementary information, and other additional information. Within this view, the Authority's operations are categorized and reported as either governmental activities or business-type activities. Governmental activities include basic governmental and administration services, while the business-type activities represent the recreational/entertainment operation enterprise fund. The government-wide statements are designed to be more corporate-like so as to report all the Authority's activities in these statements.

### **FINANCIAL STATEMENTS**

#### Government-Wide Financial Statements

The government-wide financial statements are reported by governmental activities and business-type activities. These statements are designed to provide a broad overview of the Authority's net position and changes in net position. The governmental activities include the general fund, while the business-type activities report the recreational/entertainment operation enterprise fund.

The statement of net position presents a snapshot view of the assets and liabilities of the Authority at a point in time, while the changes in net position reports revenues and expenses over a period of time.

### Fund Financial Statements

The fund financial statements provide more detail about the Authority's activities and the funds are used to maintain control over resources that are segregated for specific purposes or activities. The Authority reports a general fund, along with the recreational/entertainment operations enterprise fund.

### Notes to Financial Statements

The notes to the financial statements provide additional disclosure required by generally accepted accounting principles and are designed to assist the reader in understanding the Authority's financial condition.

### Financial Analysis

The following tables and analysis discuss the net position and changes in net position for the Authority as of and for the year ended December 31, 2019 with comparative information for the previous year.

Net Position – Net position may serve over time as a useful indicator of the Authority's financial position. The following table reflects the condensed statement of net position as of December 31, 2019 and 2018:

TABLE A  
CONDENSED STATEMENT OF NET POSITION

	Governmental Activities		Business-Type Activities		Total	
	2019	2018	2019	2018	2019	2018
Current assets	\$ 1,296,074	\$ 349,734	\$ 36,497	\$ 30,194	\$ 1,332,571	\$ 379,928
Noncurrent assets	7,723	3,890	38,578	35,152	46,301	39,042
Total Assets	<u>1,303,797</u>	<u>353,624</u>	<u>75,075</u>	<u>65,346</u>	<u>1,378,872</u>	<u>418,970</u>
Current liabilities	73,939	64,829	7,205	3,738	81,144	68,567
Long term liabilities	7,232	-	-	-	7,232	-
Total Liabilities	<u>81,171</u>	<u>64,829</u>	<u>7,205</u>	<u>3,738</u>	<u>88,376</u>	<u>68,567</u>
Net investment in capital assets	7,723	3,890	38,578	35,152	46,301	39,042
Unrestricted	312,794	284,905	29,292	26,456	342,086	311,361
1A Restricted	<u>902,109</u>	-	-	-	<u>902,109</u>	-
Total Net Position	<u>\$ 1,222,626</u>	<u>\$ 288,795</u>	<u>\$ 67,870</u>	<u>\$ 61,608</u>	<u>\$ 1,290,496</u>	<u>\$ 350,403</u>

The Authority's net position was \$1,290,496 at December 31, 2019 and, as demonstrated in Table B, the Authority's revenue exceeded its expenses by \$940,092 for the year ended December 31, 2019. The carry forward will be utilized in 2020 for the completion of the Design and Development phase for the new Boat House and the Channel Extension as well as for planned maintenance and repair needs not completed in 2019.

Changes in Net Position – Table B below compares revenues and expenses of the Authority for the current year and the previous period.

TABLE B  
CONDENSED STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

	Governmental Activities		Business-Type Activities		Total	
	2019	2018	2019	2018	2019	2018
Revenues –						
Charges for services	\$ 201,450	\$ 282,452	\$ 229,391	\$ 237,906	\$ 430,841	\$ 520,359
Operating grants and contributions	696,660	564,488	-	-	696,660	564,488
Capital grants and contributions	978,731	-	-	-	978,731	-
Investment earnings	315	107	23	10	338	117
Other	44,365	20,412	7,886	269	52,251	20,681
Total Revenues	<u>1,921,521</u>	<u>867,459</u>	<u>237,300</u>	<u>238,185</u>	<u>2,158,821</u>	<u>1,105,645</u>
Expenditures –						
General government	987,691	798,761	-	-	987,691	798,761
Business-type activities	-	-	231,038	238,063	231,038	238,063
Total Expenditures	<u>987,691</u>	<u>798,761</u>	<u>231,038</u>	<u>238,063</u>	<u>1,218,729</u>	<u>1,036,824</u>
Change in net position before transfers	933,830	68,699	6,262	122	940,092	68,821
Transfers	-	-	-	-	-	-
Increase (decrease) in net position	<u>933,830</u>	<u>68,699</u>	<u>6,262</u>	<u>122</u>	<u>940,092</u>	<u>68,821</u>
Net position, January 1	288,796	220,096	61,608	61,486	350,404	281,582
Net position, December 31	<u>\$ 1,222,626</u>	<u>\$ 288,796</u>	<u>\$ 67,870</u>	<u>\$ 61,608</u>	<u>\$ 1,290,496</u>	<u>\$ 350,404</u>

Governmental activities – IGA Funding, CAM Fee revenue, Vendor Rental revenue, and Insurance Proceeds received increased in 2019, however the large majority of the increase in revenue from 2019 compared to 2018 results from the receipt of the 1A Project funds from Pueblo County for the Design and Development of the new Boat House and the Channel Extension. The increase in expenses in 2019 resulted from an increase in Administrative expenses, Operations/Maintenance expenses, Capital Outlay expenses, Staff Salaries, and the Design and Development expenditures for the Boat House and the Channel Extension incurred in 2019.

Business-type activities – The decrease in revenue in 2019 compared to 2018 is the direct result of the decrease in sponsorship of the Welcome Center and the Riverwalk Facility/Area Venues, along with a decrease in revenue from Boat Ticket Sales and Merchandise income. The generation of Boat Ticket Sales and Merchandise revenue can be dependent upon conditions outside of the Authorities control such as inclement weather. Consequently, due to the intemperate weather during the 2019 operating season the operating hours were reduced accordingly thereby resulting in lower than anticipated Boat Operations and Merchandise income. The decrease in expenses in 2019 were from savings from several expense line items including Operations expenses, Maintenance expenses, Merchandise expenses, Sponsorship expenses, and Special Events expenses.

### Capital Assets

Table C reflects the Authority’s investment in capital assets (net of accumulated depreciation) for its governmental and business-type activities. As of December 31, 2019, capital assets totaled \$46,301 compared to \$39,042 at December 31, 2018. Under Governmental Activities a Stage Cover and two Carousel Tables W/Sun Shade were disposed of in 2019 and a Garage Door Opener and two Self-Watering Planters were added. Under the Business-Type Activities several assets were disposed of during 2019 including a Dragon Pedal Boat, a Pink Flamingo Pedal Boat, a Swan Pedal Boat, two Boat Motors, two Sea Arks, and a Churchich Custom EZ Dock. Under the Business-Type Activities the following capital assets were acquired in 2019, two Duck Pedal Boats and two Awnings for the Excursion Boats.

TABLE C  
CAPITAL ASSETS (Net of Depreciation)

	<u>Governmental Activities</u>		<u>Business-Type Activities</u>		<u>Total</u>	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
Buildings and improvements	\$ 2,150	\$ 2,119	\$ -	\$ -	\$ 2,150	\$ 2,119
Furniture and equipment	<u>5,573</u>	<u>1,771</u>	<u>38,578</u>	<u>35,152</u>	<u>44,151</u>	<u>36,923</u>
Total	<u>\$ 7,723</u>	<u>\$ 3,890</u>	<u>\$ 38,578</u>	<u>\$ 35,152</u>	<u>\$ 46,301</u>	<u>\$ 39,042</u>

### Budgetary Highlights

The 2019 actual revenue is under budget by \$51,494 and expenditures are \$1,011,515 under budget. The Board approved the final amended budget in December 2019.

### **FINANCIAL CONTACT**

This financial report is designed to provide a general overview of the Authority’s finances for all those who have an interest. Any questions should be addressed to the Lynn Clark - Executive Director at the Authority’s office located at 125 Riverwalk Place, Pueblo, CO, 81003

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY**  
**STATEMENT OF NET POSITION**  
**DECEMBER 31, 2019**

	<u>Governmental</u> <u>Activities</u>	<u>Business-Type</u> <u>Activities</u>	<u>Total</u>
<b>ASSETS</b>			
Cash and cash equivalents	1,279,267	34,662	\$ 1,313,929
Accounts receivable	4,358	-	4,358
Inventory	-	1,501	1,501
Prepaid expenses	12,449	334	12,783
Capital assets -			
Buildings and improvements, net	2,150	-	2,150
Furniture and equipment, net	5,573	38,578	44,151
Total capital assets	<u>7,723</u>	<u>38,578</u>	<u>46,301</u>
<b>TOTAL ASSETS</b>	<u>\$ 1,303,797</u>	<u>\$ 75,075</u>	<u>\$ 1,378,872</u>
<b>LIABILITIES</b>			
Accounts payable	72,939	1,461	\$ 74,400
Customer deposits	1,000	5,744	6,744
Long-term liabilities -			
Due within one year	2,680	-	2,680
Due in more than a year	4,552	-	4,552
<b>TOTAL LIABILITIES</b>	<u>81,171</u>	<u>7,205</u>	<u>88,376</u>
<b>NET POSITION</b>			
Net investment in capital assets	7,723	38,578	46,301
Restricted	902,109	-	902,109
Unrestricted	312,794	29,292	342,087
<b>TOTAL NET POSITION</b>	<u>\$ 1,222,626</u>	<u>\$ 67,870</u>	<u>\$ 1,290,496</u>

The accompanying notes are an integral part of this statement.

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY**  
**STATEMENT OF ACTIVITIES**  
**YEAR ENDED DECEMBER 31, 2019**

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Change in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Governmental activities							
General government	\$ 987,691	\$ 201,450	\$ 696,660	\$ 978,731	\$ 889,150	\$ -	\$ 889,150
Total governmental activities	987,691	201,450	696,660	978,731	889,150	-	889,150
Business-type activities							
Recreational/entertainment operations	231,038	229,391	-	-	-	(1,647)	(1,647)
Total business-type activities	231,038	229,391	-	-	-	(1,647)	(1,647)
<b>TOTAL</b>	<b>\$ 1,218,729</b>	<b>\$ 430,841</b>	<b>\$ 696,660</b>	<b>\$ 978,731</b>	<b>\$ 889,150</b>	<b>\$ (1,647)</b>	<b>887,502</b>
General revenues							
Unrestricted investment earnings					315	23	338
Insurance recovery					45,071	-	45,071
Gain/loss on disposal of assets					(706)	(1,217)	(1,923)
Miscellaneous					-	9,103	9,103
Total general revenues					44,680	7,909	52,589
Change in net position					933,830	6,262	940,092
Net position, January 1					288,796	61,608	350,404
Net position, December 31					\$ 1,222,626	\$ 67,870	\$ 1,290,496

The accompanying notes are an integral part of this statement.

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY  
BALANCE SHEET  
GOVERNMENTAL FUND  
DECEMBER 31, 2019**

	<u>General Fund</u>
<b>ASSETS</b>	
Cash and cash equivalents	\$ 1,279,267
Accounts receivable	4,358
Prepaid expenses	<u>12,449</u>
<b>TOTAL ASSETS</b>	<b><u>\$ 1,296,074</u></b>
 <b>LIABILITIES AND FUND BALANCE</b>	
Liabilities -	
Accounts payable	72,939
Customer deposits	<u>1,000</u>
Total liabilities	<u>73,939</u>
 Fund balances -	
Nonspendable	12,449
Restricted	920,109
Unassigned	<u>289,577</u>
Total fund balances	<u>1,222,135</u>
<b>TOTAL LIABILITIES AND FUND BALANCES</b>	<b><u>\$ 1,296,074</u></b>

The accompanying notes are an integral part of this statement.

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY  
RECONCILIATION OF THE GOVERNMENTAL FUND BALANCE SHEET  
TO THE STATEMENT OF NET POSITION  
DECEMBER 31, 2019**

Amounts reported for governmental activities in the statement of net position are different because:

Total fund balance - governmental fund	\$	1,222,135
Capital assets used in governmental activities are not financial resources and therefore are not reported in governmental funds		
The cost of capital assets is	\$	83,948
Accumulated depreciation is	<u>(76,225)</u>	7,723
Other liabilities are not due and payable in the current period and therefore are not reported as liabilities in the fund. Other liabilities at year end consist of:		
Compensated absences	<u>(7,232)</u>	<u>(7,232)</u>
Total net position - governmental activities	\$	<u><u>1,222,626</u></u>

The accompanying notes are an integral part of this statement.

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY  
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE  
GOVERNMENTAL FUND  
YEAR ENDED DECEMBER 31, 2019**

	<u>General Fund</u>
REVENUES	
Intergovernmental	\$ 696,660
Charges for services	1,175,643
Interest	<u>316</u>
TOTAL REVENUES	<u>1,872,619</u>
EXPENDITURES	
Current -	
General government	<u>985,820</u>
TOTAL EXPENDITURES	<u>985,820</u>
EXCESS OF REVENUES OVER EXPENDITURES	<u>886,799</u>
OTHER FINANCING SOURCES	
Insurance recovery	<u>45,071</u>
TOTAL OTHER FINANCING SOURCES	<u>45,071</u>
NET CHANGE IN FUND BALANCE	931,870
FUND BALANCE, January 1	<u>290,265</u>
FUND BALANCE, December 31	<u><u>\$ 1,222,135</u></u>

The accompanying notes are an integral part of this statement.

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY  
RECONCILIATION OF THE GOVERNMENTAL FUND STATEMENT OF REVENUES,  
EXPENDITURES AND CHANGES IN FUND BALANCE  
TO THE STATEMENT OF ACTIVITIES  
YEAR ENDED DECEMBER 31, 2019**

Amounts reported for governmental activities are different because:

Total net change in fund balances - governmental fund \$ 931,870

Capital outlays are reported in the governmental fund as expenditures; however, for governmental activities these costs are shown in the statement of net position and allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation expense exceeds capital outlay

Capital outlay	6,688	
Depreciation expense	(2,149)	4,539

Loss on disposal of assets (706)

In the statement of activities, compensated absences (vacation leave) are measured by the amounts earned during the year. In the governmental fund, however, expenditures for these items are measured by the amounts actually paid. This year the amounts earned (\$13,203) were more than compensated absences paid (\$11,330)

(1,873)

Change in net position - governmental activities \$ 933,830

The accompanying notes are an integral part of this statement.

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY**  
**STATEMENT OF NET POSITION**  
**PROPRIETARY FUND**  
**DECEMBER 31, 2019**

		Business-Type Activity
		Enterprise Fund Recreational/Entertainment Operations
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$	34,662
Prepaid expenses		334
Inventory		1,501
TOTAL CURRENT ASSETS		36,497
<b>NONCURRENT ASSETS</b>		
Capital assets		
Furniture & equipment		155,130
Accumulated depreciation		(116,552)
TOTAL CAPITAL ASSETS		38,578
TOTAL ASSETS		75,075
<b>LIABILITIES</b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable		1,461
Customer deposits		5,744
TOTAL CURRENT LIABILITIES		7,205
TOTAL LIABILITIES		7,205
<b>NET POSITION</b>		
Net investment in capital assets		38,578
Unrestricted		29,292
TOTAL NET POSITION	\$	67,870

The accompanying notes are an integral part of this statement.

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY**  
**STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION**  
**PROPRIETARY FUND**  
**YEAR ENDED DECEMBER 31, 2019**

	Business-Type Activity
	Enterprise Fund Recreational/Entertainment Operations
OPERATING REVENUES	
Charges for services	\$ 229,391
Gain/loss on disposal of assets	(1,217)
Miscellaneous	9,103
TOTAL OPERATING REVENUES	237,277
OPERATING EXPENSES	
Salaries	72,866
Payroll taxes and benefits	7,633
Supplies	7,143
Utilities and communications	6,285
Repairs and maintenance	3,506
Advertising	22,547
Depreciation	12,787
Administrative support	67,800
Sponsorship, facility, special events	15,065
Other	15,406
TOTAL OPERATING EXPENSES	231,038
OPERATING INCOME (LOSS)	6,239
NONOPERATING REVENUES	
Investment revenue	23
TOTAL NONOPERATING REVENUES	23
CHANGE IN NET POSITION	6,262
TOTAL NET POSITION, January 1	61,608
TOTAL NET POSITION, December 31	\$ 67,870

The accompanying notes are an integral part of this statement.

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY  
STATEMENT OF CASH FLOWS  
PROPRIETARY FUND  
YEAR ENDED DECEMBER 31, 2019**

	Business-Type Activity
	Enterprise Fund Recreational/Entertainment Operations
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Cash received from customers	\$ 238,029
Cash paid to employees	(72,868)
Cash paid for goods and services	(73,845)
Cash paid for interfund services	(67,800)
<b>NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	<b>23,516</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>	
Loss on disposal	1,217
Acquisition of capital assets	(17,430)
<b>NET CASH (USED) BY FINANCING ACTIVITIES</b>	<b>(16,213)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	
Interest received	23
<b>NET CASH PROVIDED BY INVESTING ACTIVITIES</b>	<b>23</b>
<b>NET DECREASE IN CASH AND CASH EQUIVALENTS</b>	<b>7,326</b>
CASH AND CASH EQUIVALENTS, January 1	27,336
CASH AND CASH EQUIVALENTS, December 31	\$ 34,662
<b>RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES</b>	
Operating income (loss)	6,239
Adjustments to reconcile operating income to net cash provided (used) by operating activities -	
Depreciation expense	12,787
Change in assets and liabilities -	
Accounts receivable	750
Prepaid expenses	273
Accounts payable	628
Customer deposits	2,839
<b>NET CASH PROVIDED(USED) BY OPERATING ACTIVITIES</b>	<b>\$ 23,516</b>

The accompanying notes are an integral part of this statement.

**NOTES TO FINANCIAL STATEMENTS**

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2019**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Historic Arkansas Riverwalk Authority of Pueblo (the Authority) was created in 1997 under the laws of the State of Colorado to promote, manage, supervise, operate, develop and maintain the public project known as the Historic Arkansas Riverwalk of Pueblo. The intergovernmental agreement establishing the Authority involved the City of Pueblo, Colorado, the County of Pueblo, Colorado, Pueblo Conservancy District and the Board of Water Works of Pueblo. In 2008, the intergovernmental agreement was amended to include the Pueblo Urban Renewal Authority.

The financial statements of the Authority have been prepared in accordance with accounting principles generally accepted in the United States of America as applicable to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant accounting and reporting practices used by the Authority are described below.

**A. REPORTING ENTITY**

As required by generally accepted accounting principles, the Authority (the primary government) includes, if applicable, component units in its financial statements based upon financial accountability. Inasmuch as no component unit meets the criteria for inclusion, no component unit financial statements have been included.

**B. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS**

The basic financial statements include both government-wide (based on the Authority as a whole) and fund financial statements. The government-wide financial statements, which include the statement of net position and the statement of activities, report information on all of the activities of the Authority. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by charges for services and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The government-wide statement of activities demonstrates the degree to which the direct expenses of a functional category or activity are offset by program revenues. Direct expenses are those that are clearly identifiable with a function or activity. Program revenues include, if applicable, (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or activity; (2) grants and contributions that are restricted to meeting the operational requirements of a particular function or activity; and (3) grants and contributions that are restricted to meeting the capital requirements of a particular function or activity. Other items not properly included among program revenues are reported instead as general revenues. The net cost by function or business-type activities is normally covered by other unrestricted revenues.

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2019**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)**

Separate fund financial statements are provided for the governmental fund and the proprietary fund which are both considered major funds.

The government-wide focus is more on the sustainability of the Authority as an entity and the change in aggregate financial position resulting from the activities of the fiscal period. The focus of the fund financial statements is on the major individual funds of the governmental and business-type categories. Each presentation provides valuable information that can be analyzed and compared to enhance the usefulness of the information.

**C. MEASUREMENT FOCUS, BASIS OF ACCOUNTING AND FINANCIAL STATEMENT PRESENTATION**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the fund financial statements for the proprietary fund. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Grants and similar items are recognized as revenue when all eligibility requirements are met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they are both measurable and available. Revenues are considered to be available when they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Authority considers revenue to be available if collected within 60 days of the end of the fiscal year. Expenditures generally are recorded when a liability is incurred as is the case with accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when the liability has matured and payment is due. General capital asset acquisitions are reported as expenditures in governmental funds, while proceeds of long-term debt and acquisitions under capital leases are reported as other financing sources.

Intergovernmental, interest and charges for services are considered revenues susceptible to accrual while miscellaneous revenue is recorded as revenue when received in cash because it is not generally measurable until received at that time.

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2019**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)**

Business-type activities and the proprietary fund are accounted for using the flow of economic resources measurement focus. With this measurement focus, all assets and liabilities associated with the operation of the fund are included on the balance sheet. The proprietary fund-type operating statement presents increases (revenues) and decreases (expenses) in total net position. The proprietary fund distinguishes operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the proprietary funds' principal ongoing operation. The principal operating revenues of the Authority's recreational/entertainment operations enterprise fund is charges to customers for sales and services. Operating expenses for the enterprise fund include the cost of sales and services, along with administrative expenses. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

**GOVERNMENTAL FUND**

The Authority reports the following major governmental fund:

- The general fund is the primary operating fund of the Authority and is always classified as a major fund. The general fund is used to account for all financial resources of the Authority except those required to be accounted for in a separate fund. Major revenue sources include intergovernmental revenues and charges for services. Primary expenditures include maintenance and upkeep of the Riverwalk.

**PROPRIETARY FUND**

The following is a description of the major proprietary fund of the Authority:

- The recreational/entertainment fund was established to account for the provision of recreational and entertainment activities on the Riverwalk.

**D. CASH AND CASH EQUIVALENTS**

Cash and cash equivalents consist of cash on hand and interest and non-interest-bearing demand deposits. For purposes of the statement of cash flows, all highly liquid investments, if any, with a maturity of three months or less when purchased are considered cash equivalents.

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2019**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)**

**E. CAPITAL ASSETS**

Capital assets, which include building improvements and furniture and equipment, are reported in the governmental activity and business-type activity columns in the government-wide financial statements. The capitalization level was established at \$1,000 for all capitalized items. This level was set so as to maintain a balance between accountability and managing the costs of recording and tracking these assets. Capital assets are defined as assets with an initial individual cost or estimated cost that equals or exceeds the limits identified above and have a useful life greater than one year. Capital assets are recorded at cost or estimated historical cost if purchased or constructed. Contributed capital assets are recorded at acquired value at the time received. Normal maintenance and repairs that do not add to the value of the asset or materially extend the useful life of the asset are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets for business-type activities is included as part of the capitalized value of assets constructed when material. No interest was capitalized during the year ended December 31, 2018.

Capital assets of the Authority are depreciated using the straight-line method over the following estimated useful lives:

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>
Building improvements	15	-
Furniture and equipment	5-7	5-7

**F. COMPENSATED ABSENCES**

It is the Authority's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. Employees are compensated for vacation pay either through paid time off or at termination or retirement, while employees are not paid for unused sick leave at termination. Accordingly, sick pay is charged to expenditures when used and thus, no provision has been made in the financial statements for unused sick leave.

Accumulated vacation is accrued when earned in the government-wide financial statements. A liability for these amounts is reported in the governmental fund only if they have matured; for example, as a result of employee resignations and retirements.

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2019**

**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)**

**G. FUND EQUITY**

The governmental fund reports fund balances in classifications based primarily on the extent to which the Authority is bound to honor constraints on the specific purposes for which amounts in the fund can be spent. Fund balance for the Authority's governmental fund consists of the following:

- Nonspendable – includes amounts that are (a) not in spendable form or (b) legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash such as inventories, prepaid items, long-term notes receivable and fund advances, if any.
- Restricted – includes amounts that are restricted for specific purposes stipulated by external resource providers constitutionally or through enabling legislation.
- Committed – includes amounts that can only be used for the specific purposes determined by the passage of a resolution of the HARP Authority board of directors. Commitments may be modified or changed only by the HARP Authority board of directors approving a new resolution.
- Assigned – includes amounts intended to be used by the Authority for specific purposes that are neither restricted nor committed. Intent is expressed by the executive director to which the assigned amounts are to be used for specific purposes. Assigned amounts include appropriations of existing fund balance to eliminate a budgetary deficit in the subsequent year's budget.
- Unassigned – includes amounts that do not meet any of the above criteria. The Authority reports positive unassigned fund balances only in the general fund.

In circumstances where an expenditure is incurred for a purpose for which amounts are available in multiple fund balance classifications, fund balance is reduced in the order of restricted, committed, assigned and unassigned.

In the government-wide financial statements and proprietary fund financial statements, equity is classified as net position and displayed in the following categories:

- Net investment in capital assets – consists of capital assets, including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, notes, or other borrowings that are attributable to the acquisition, construction or improvement of those assets.
- Restricted net position – consists of net position with constraints placed on the use either by (a) external groups, such as creditors, grantors, contributors, or laws or regulations of other governments; or (b) through constitutional provisions or enabling legislation.

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2019**

**NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)**

- Unrestricted net position – all other net position that does not meet the definition of “restricted” or “net investment in capital assets”.

When both restricted and unrestricted resources are available for net position use, it is the Authority’s policy to use restricted resources first and then use unrestricted resources as they are needed.

**H. INTERFUND TRANSACTIONS**

Interfund transactions are accounted for as revenues, expenditures or expenses. Transactions that constitute reimbursements to a fund for expenditures/expenses initially made from it that are properly applicable to another fund are recorded as expenditures/expenses in the reimbursing fund and as a reduction of expenditures/expenses in the fund that is reimbursed. All other interfund transactions are reported as interfund transfers.

**I. ESTIMATES**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

**J. NEW ACCOUNTING PRONOUNCEMENTS**

The GASB issued statement No. 89 Accounting for Interest Cost Incurred before the End of a Construction Period to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and (2) to simplify accounting for interest cost incurred before the end of a construction period. This Statement requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred for financial statements prepared using the economic resources measurement focus. As a result, interest cost incurred before the end of a construction period will not be included in the historical cost of a capital asset reported in a business-type activity or enterprise fund. The Authority has adopted this statement effective for the period ending December 31, 2019.

**NOTE 2 – STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY**

The Authority adheres to the following procedures in establishing its budgets:

On or before October 15 of each year, the executive director submits to the board of directors a proposed budget for the fiscal year commencing the following January 1. The budget includes proposed expenditures and the means of financing them. All funds, including the proprietary fund, use the current financial resources measurement focus and the modified accrual basis of accounting in preparing the budgets.

Expenditure estimates in the annual budget are enacted into law through the passage of appropriation resolutions. Budgetary control exists at the total fund level and the budget amounts reported reflect all amendments enacted by the Authority and these amendments were approved in accordance with state law.

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2019**

**NOTE 3 – CASH AND CASH EQUIVALENTS**

Cash and cash equivalents are summarized as follows:

Demand deposits	<u>\$ 1,279,267</u>
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At December 31, 2018, the carrying amount of the Authority's deposits was \$1,279,267 and the bank balance was \$1,342,512. Of the bank balance, \$250,000 was covered by federal depository insurance and \$1,092,512 was collateralized in a single financial institution collateral pools maintained by the individual financial institution that holds these deposits. Colorado law requires that depository institutions must apply for and be designated as an eligible public depository before the institution can accept public fund monies. The depository institution must pledge eligible collateral as security for all public deposits held by that institution that are not insured by depository insurance. The market value of the collateral that each institution pledges as security must equal at least 102% of the total uninsured deposits held by that institution. Generally, the eligible collateral in the collateral pools is held by the depository institution or its agent in the name of the depository institution.

Custodial credit risk is the risk that, in the event of a bank failure, the Authority's deposits may not be returned to it. The Authority's policy for custodial risk parallels Colorado statutes as described above. As of December 31, 2018, deposits with the bank balance of \$1,092,512 are uninsured but are not exposed to the custodial credit risk because they are collateralized with securities held by the pledging financial institution's agent.

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2019**

**NOTE 4 – CAPITAL ASSETS**

Capital assets activity for the year ended December 31, 2019 was as follows:

	Balance January 1, <u>2019</u>	<u>Additions</u>	<u>Deletions</u>	Balance December 31, <u>2019</u>
Governmental activities –				
Depreciable assets –				
Buildings and improvements	21,190	2,150	(21,190)	2,150
Furniture and equipment	<u>84,646</u>	<u>4,538</u>	<u>(7,385)</u>	<u>81,799</u>
Total capital assets being depreciated	<u>105,836</u>	<u>6,688</u>	<u>(28,575)</u>	<u>83,949</u>
Less: accumulated depreciation for –				
Buildings and improvements	(19,071)	(1,413)	20,484	-
Furniture and equipment	<u>(82,875)</u>	<u>(736)</u>	<u>7,385</u>	<u>(76,226)</u>
Total accumulated depreciation	<u>(101,946)</u>	<u>(2,149)</u>	<u>27,869</u>	<u>(76,266)</u>
Capital assets being depreciated, net	<u>3,890</u>	<u>4,539</u>	<u>(706)</u>	<u>7,723</u>
Total governmental activities capital assets, net	<u>\$ 3,890</u>	<u>\$ 4,539</u>	<u>\$ (706)</u>	<u>\$ 7,723</u>

Depreciation expense of \$2,149 was charged to the general government function.

	Balance January 1, <u>2019</u>	<u>Additions</u>	<u>Deletions</u>	Balance December 31, <u>2019</u>
Business-type activities –				
Depreciable assets –				
Furniture and equipment	\$ 199,781	\$ 17,430	\$ (62,081)	\$ 155,130
Less: accumulated depreciation for –				
Furniture and equipment	<u>(164,629)</u>	<u>(12,787)</u>	<u>60,864</u>	<u>(116,552)</u>
Total business-type activities capital assets, net	<u>\$ 35,152</u>	<u>\$ 4,643</u>	<u>\$ (1,217)</u>	<u>\$ 38,578</u>

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2019**

**NOTE 5 - LONG-TERM LIABILITIES**

The following is a summary of changes in long-term liabilities in the government-wide financial statements for the year ended December 31, 2019:

	Balance January 1, <u>2019</u>	<u>Increases</u>	<u>Decreases</u>	Balance December 31, <u>2019</u>	Due Within <u>One Year</u>
Compensated absences	\$ 5,360	\$ 13,202	\$ (11,329)	\$ 7,232	\$ 2,680
Total governmental activities	<u>\$ 5,360</u>	<u>\$ 13,202</u>	<u>\$ (11,329)</u>	<u>\$ 7,232</u>	<u>\$ 2,680</u>

This obligation is serviced by the general fund.

**NOTE 6 - RISK MANAGEMENT**

The Authority is exposed to various risks of loss related to torts, property and casualty, errors and omissions, and employee health claims. These risks of loss are covered by commercial insurance coverage.

**NOTE 7 - EMPLOYEE BENEFITS**

The Authority contributes to the HARP Authority 457 Plan (the Plan), a defined contribution pension plan for its full-time employees. The Plan is administered by Variable Annuity Life Insurance Co.

Benefit terms, including participation criteria and contribution requirements for the Plan are established by and may be amended by the Board of Directors. For each employee, the Plan provides for employee voluntary contributions and the Authority matches those contributions up to 4% of compensation. For the year ended December 31, 2019, employee contributions totaled \$53,512 and the Authority recognized pension expense of \$8,652.

Employees are fully vested in both the Authority's contributions and their own contributions, along with the earnings on those contributions.

**NOTE 8 - RELATED PARTY**

The Authority provides management services to the HARP Foundation and during 2019, the Authority received \$30,000 for those services.

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO**  
**NOTES TO FINANCIAL STATEMENTS**  
**DECEMBER 31, 2019**

**NOTE 9 – COMMITMENTS AND CONTINGENCIES**

The Authority leases office space from the HARP Foundation under an operating lease ending December 31, 2033. Future minimum lease payments at December 31, 2019 follow:

2020	\$ 24,000
2021	24,000
2022	24,000
2023	24,000
2024	24,000
Thereafter	<u>216,000</u>
Total	<u>\$ 336,000</u>

Total rent expense incurred during 2019 totaled \$24,000.

The Authority also leases a copy machine under an operating lease from the Canon Financial Group ending October 28, 2020. Future minimum lease payments at December 31, 2018 follow:

2019	2,868
2020	<u>2,390</u>
Total	<u>\$ 5,258</u>

Total lease expense incurred during 2018 totaled \$2,868.

Colorado voters passed an amendment to the state constitution in November 1992. The amendment is commonly referred to as the Tabor Amendment and contains several limitations, including revenue raising, spending abilities and other specific requirements affecting state and local governments. The amendment is complex and subject to judicial interpretation. The Authority believes it is not subject to the amendment because it does not qualify as a governmental entity for purposes of the amendment.

**NOTE 10 - SUBSEQUENT EVENTS**

**Coronavirus Disease (COVID-19) Outbreak** – Subsequent to year-end, COVID-19 has made its way to the United States of America. This disease has sickened many and is causing deaths. Various actions by the federal, state and local governments have been implemented to try to slow down or stop the spread of the virus. The extent to which the coronavirus (or any other disease or epidemic) may impact business activity will depend on future developments. These future developments are highly uncertain and cannot be predicted, including new information which may emerge concerning the severity of the coronavirus and the actions required to contain the coronavirus or treat its impact, among others.

**REQUIRED SUPPLEMENTARY INFORMATION**

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY  
BUDGETARY COMPARISON SCHEDULE  
GENERAL FUND  
YEAR ENDED DECEMBER 31, 2019**

	<u>Budgeted Amounts</u>		<u>Actual Budget Basis</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
<b>REVENUES</b>				
Intergovernmental	\$ 628,860	\$ 645,765	\$ 696,660	\$ 50,895
CAM fees, sponsorships, and vendor fees	237,700	1,196,537	1,145,643	(50,894)
Foundation management services	30,000	30,000	30,000	-
Interest revenue	60	320	316	(4)
Other	500	101,078	45,071	(56,007)
TOTAL REVENUES	<u>897,120</u>	<u>1,973,700</u>	<u>1,917,690</u>	<u>(56,010)</u>
<b>EXPENDITURES</b>				
Current -				
Salaries	308,236	321,552.00	298,469	23,083
Payroll taxes and benefits	115,901	117,873	105,303	12,570
Adminstration	39,426	48,110.00	44,104	4,006
Professional and consulting fees	12,300	16,300.00	12,444	3,856
Maintenance	276,225	312,022.00	300,595	11,427
Supplies	4,243	4,243.00	2,943	1,300
Telephone	8,100	8,100.00	6,577	1,523
Occupancy	56,689	56,689.00	46,223	10,466
Capital repairs	76,000	1,088,811.00	169,162	919,649
TOTAL EXPENDITURES	<u>897,120</u>	<u>1,973,700</u>	<u>985,820</u>	<u>987,880</u>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b>				
	-	-	931,870	931,870
<b>FUND BALANCE, January 1</b>				
	-	-	290,265	290,265
<b>FUND BALANCE, December 31</b>				
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,222,135</u>	<u>\$ 1,222,135</u>

**HISTORIC ARKANSAS RIVERWALK AUTHORITY OF PUEBLO  
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION  
DECEMBER 31, 2019**

**BUDGETARY INFORMATION**

Historic Arkansas Riverwalk Authority of Pueblo (HARP) adheres to the following procedures in establishing the budgetary data reflected in the budgetary comparison schedule.

The HARP Intergovernmental Agreement directs the HARP Board to consult with the appropriate officers of each of the IGA partners (City of Pueblo, Pueblo County, Pueblo Conservancy District, the Board of Water Works of Pueblo, and the Pueblo Urban Renewal Authority) in the preparation of an annual operating plan and line item budget for the promotion, management, supervision, maintenance, development, and operation of HARP. The HARP Authority is required to conduct a joint meeting with the IGA partners no later than August 20 of each year and then submit its annual plan and budget to each of the IGA partners no later than August 31. The HARP Authority then adopts its budget after the appropriations of each of the IGA partners have been set by their respective governing bodies.

The HARP Authority is also subject to Colorado state budget law, in which the executive director, on or before October 15, submits to the board of directors a proposed budget for the fiscal year commencing the following January 1. The budget includes proposed expenditures and the means of financing them. Public hearings are conducted by the board of directors to obtain taxpayer comments. The Authority adopts budgets for all funds. All funds, including the proprietary fund, use the current financial resources measurement focus and the modified accrual basis of accounting in preparing the budgets.

Expenditure estimates in the annual budget are enacted into law by the passage of appropriation resolutions. Budgetary control exists at the total fund level and encumbrance accounting is not employed as a part of the budgetary process. The budget amounts reported reflect all amendments enacted by the Authority and these amendments were approved in accordance with state law.

**HISTORIC ARKANSAS RIVERWALK OF PUEBLO AUTHORITY  
SCHEDULE OF REVENUES AND EXPENDITURES  
RECREATIONAL/ENTERTAINMENT OPERATIONS ENTERPRISE FUND  
BUDGET AND ACTUAL  
YEAR ENDED DECEMBER 31, 2019**

	<u>Budgeted Amount</u>	<u>Actual (Non-GAAP Basis)</u>	<u>Variance With Final Budget Positive (Negative)</u>
	<u>Final</u>	<u>Basis</u>	<u>(Negative)</u>
<b>REVENUES</b>			
Charges for services	232,759	229,391	(3,368)
Miscellaneous	-	9,103	9,103
Gain/loss on sale of assets	-	(1,217)	(1,217)
Interest	25	23	(2)
TOTAL REVENUES	<u>232,784</u>	<u>237,300</u>	<u>4,516</u>
<b>EXPENDITURES</b>			
Current -			
Salaries	80,500	72,866	7,634
Payroll taxes and benefits	9,200	7,633	1,567
Supplies	9,500	7,143	2,357
Advertising/logistics	24,500	22,547	1,953
Utilities and communications	6,750	6,285	465
Repairs & maintenance	10,711	3,506	7,205
Administrative support	67,800	67,800	-
Sponsorship, facility, special events	16,200	15,065	1,135
Other	16,725	15,406	1,319
TOTAL EXPENDITURES	<u>241,886</u>	<u>218,251</u>	<u>23,635</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	<u>\$ (9,102)</u>	<u>\$ 19,049</u>	<u>\$ 28,151</u>